MEMORANDUM FOR THE VICE PRESIDENT
THE SECRETARY OF STATE
THE SECRETARY OF DEFENSE
CHIEF OF STAFF TO THE PRESIDENT
DIRECTOR OF CENTRAL INTELLIGENCE
CHAIRMAN OF THE JOINT CHIEFS OF STAFF

SUBJECT: Principals' Committee Review of Iraq Policy Paper

Attached at Tab A is a draft unclassified paper that defines our goals, objectives, and strategy for Iraq. Such a document was very useful in explaining our policy in Afghanistan. A previous version of the attached document was reviewed by Principals in August, and has been modified to reflect policy developments and advances in our thinking on post-Saddam Iraq. Please provide your comments to the NSC by close of business, Friday, November 1, 2002.

Condoleezza Rice
Assistant to the President
for National Security Affairs

Attachment
Tab A Iraq: Goals, Objectives, and Strategy
Iraq: Goals, Objectives, Strategy

U.S. Goals:

- An Iraq that:
  - Does not threaten its neighbors;
  - Renounces support for, and sponsorship of, international terrorism;
  - Continues to be a single, unitary state;
  - Is free of weapons of mass destruction (WMD), their means of delivery, and associated programs;
  - No longer oppresses or tyrannizes its people;
  - Respects the basic rights of all Iraqis—including women and minorities;
  - Adheres to the rule of law and respects fundamental human rights, including freedom of speech and worship; and
  - Encourages the building of democratic institutions.

U.S. Objectives

- To achieve this goal in a way that:
  - Minimizes the risk of a WMD attack against the United States, U.S. fielded forces, our allies or friends;
  - Does not contribute to regional instability;
  - Minimizes the chance of internal instability, fragmentation, and the loss of control of WMD within Iraq;
  - Improves the conditions of life for the Iraqi population;
  - Ends Iraq as a safe haven for terrorists.

Strategy

- Employ all instruments of U.S. national power in a coordinated fashion.
- Pursue our goals and objectives with a coalition of committed countries.
- Secure UNSC approval if possible.
- Work with the Iraqis opposed to the regime that share our vision for Iraq.
- Demonstrate that the U.S. and coalition partners are prepared to play a sustained role in providing security, humanitarian assistance, and reconstruction aid in support of this vision with contributions from, and participation by, the International Community that:
• establishes an interim administration in Iraq that prepares for the transition to an elected Iraqi government as quickly as practicable;
• immediately helps to provide for external and internal security;
• rapidly starts the country's political, economic, and security reconstruction;
• provides immediate humanitarian assistance to those in need;
• substantially preserves but reforms the current Iraqi bureaucracy;
• brings war criminals to justice;
• reforms the Iraqi military, security, and law enforcement institutions; and
• transitions to an elected Iraqi government.