


January 10, 2005

TO: Gen Dick Myers
Gen Pete Pace

CC: ADM Ed Giambastiani
Ryan Henry
DOUG FEITH

FROM: Donald Rumsfeld 

SUBJECT: Joint Operating Concepts

381

I've just approved the final two overarching Joint Operating Concepts after talking with Ed Giambastiani. I'd like you to continue to press these ideas, and in particular, I'd like a read out from you as to how much we have actually programmed against these concepts in this year's program. We have got to continue to make progress and move on.

Thanks.

DHR:ss
011005-42

.....
Please respond by 1/27/05

10 Jan 05





CHAIRMAN OF THE JOINT CHIEFS OF STAFF
WASHINGTON, D.C. 20318-9999

OFFICE OF THE
SECRETARY OF DEFENSE

CM-2306-05 31 JAN 05 16
31 January 2005

INFO MEMO

FOR: SECRETARY OF DEFENSE

FROM: General Richard B. Myers, CJCS *RBMyers*

SUBJECT: Joint Operating Concepts (JOCs) (SF 935)

- **Answer.** In response to your issue (TAB A), there has been no direct programming against JOCs this year. I concur with continuing to develop concepts, as demonstrated in the seven joint integrating concepts (**JICs**) developed during the last several months.
- **Analysis.** Seven new concepts that sustain transformation have been developed. These subordinate JICs are in various stages of development or assessment:
 - In development—sea basing, logistics, command and control
 - In assessment—global strike, integrated air and missile defense, undersea superiority, forcible-entry operations
- JIC assessment will influence future defense programming. The Joint Staff continues to update transformation roadmaps that identify the systems and processes the Services and Defense agencies plan to use in building the joint capabilities identified in the JOCs. I **am** confident that this capabilities-based process will yield positive results in the form of specific programs in the Future Years Defense Program.

COORDINATION: TAB B

Attachments:
As stated

Prepared By: Brigadier General T. Maffey, USA; Vice Director, J-7; (703) 697-3017

copy to:
CDRUSJFCOM
USD(P)



FOR OFFICIAL USE ONLY **SD 00817-05**

TAB A


FOUO

January 10, 2005

935

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011005-42

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Please respond by 1/27/05

FOUO

Tab A



OSD 00817-05

TAB B
COORDINATION

USJFCOM

Col Mayes

24 January 2005





CHAIRMAN OF THE JOINT CHIEFS OF STAFF
WASHINGTON, D.C. 20318-9999

OFFICE OF THE
SECRETARY OF DEFENSE

CM-2005-051 AM 8:16
31 January 2005

INFO MEMO

FOR: SECRETARY OF DEFENSE

FROM: General Richard B. Myers, CJCS *RBMyers*

SUBJECT: Joint Operating Concepts (JOCs) (SF 935)

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 - In development—sea basing, logistics, command and control
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- JIC assessment will influence future defense programming. The Joint Staff continues to update transformation roadmaps that identify the systems and processes the Services and Defense agencies plan to use in building the joint capabilities identified in the JOCs. **I am** confident that this capabilities-based process will yield positive results in the form of specific programs in the Future Years Defense Program.

COORDINATION: TAB B

Attachments:

As stated

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USD 00817-05

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TAB

A



TAB A


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FOUO

Tab A



OSD 00817-05

TAB

B



TAB B
COORDINATION

USJFCOM

Col Mayes

24 January 2005

