

MEMORANDUM FOR RUMSFELD FILES
MEETING WITH HAL SONNENFELDT (prior to Rumsfeld NATO arrival)
(probably January/February, 1973)

He said to see the SecDef, SecState, Rush, Casey, Nutter of Defense, Jack Morris for Europe, Larry Eagleberger who he said served Ellsworth and was a good man - System Analysis at DOD, Stoessel, Spires, Seymour Wise, the desk operators, McGuire, Katz who he said was bright, Ellsworth, Kennedy, Cleveland, Jerry Smith and Farley on SALT. He said go ahead and have the private session the dinners, the skull sessions at Brookings, the European experts, Henry Owens, Atlantic Council - Ted Accillies, Council for Foreign Relations, McCloy, McGee, Findletter, George Ball. Get them all feeling good about me. Also Tim Stanley, who was Prendergast's predecessor. He said Strausz-Hupe was worth talking to, Greenwald is good, Stoessel is floating. Get friendly with them, learn the substance and see the trends, go to the Hill and talk to the Senators and the Congressmen. The job requires coming back and forth, dealing with the Congress, the Atlantic Council etc. On the NSC, it is Kissinger, Sonnenfeldt on policy, Phil Odeen on military technical issues, Flannigan's guy Hinton, Shultz, Simond Hennessy, NATO Ambassadors. Then he mentioned CIA, Treasury, Burns, AEC, Ash, and CCMS on Train, as well as Goodpaster, Greenwald, Strausz-Hupe. He said I should make an early trip to those countries in NATO, call on the officials in the country, the Prime Ministers, Foreign Ministers, the Defense Ministers. He mentioned that Ellsworth went to Moscow and Eastern European capitals. He said that Brosio is worth talking to as are SACLANT. He said that United States security is linked to Europe, and NATO is the principal instrument for coordination with them. He said that I should be active, be seen, participate. They are bureaucratic and there is mostly defense issues. He said the President deals basically with the heads of Pompidou and Brandt. He bypasses the Brussels' machinery. Inevitably when something sensitive, he will do it that way, and it will be a problem for me.

The problems I'll face will be

1. Getting bypassed
2. Fear of a secret Soviet deal with the United States
3. Troop reductions either by the President or by Congress
4. Economic issues

He said that our view is we want Europe to feel secure even if the East is not militant, and it takes an effort to keep the balance. I will have to manage the economic problems, good US-European relations help in dealing with the Russians. He said I should follow the Laird speech, not Volker.

