

snowflake

December 13, 2001 4:15 PM

TO: Honorable Condoleezza Rice  
FROM: Donald Rumsfeld *DR*  
SUBJECT: PC Meeting

We just had the Principals Committee meeting on Iran and Russia. At the last minute, we were told not to bring <sup>the</sup> plus one. I arrive, and I see you have Steve Hadley, Bob Joseph, Robin Cleveland, and Al Gonzales there-and I am like a one-armed paperhanger.

I am going to start <sup>bringing</sup> <sup>plus one</sup> to my meetings at the White House, unless there is just an enormously good reason not to. I sure cannot imagine what it would have been on that meeting, particularly since there were so many people in the room anyway.

I have to have help. I cannot function efficiently trying to do as much as we are doing over there without having someone who can debrief after it.

Thanks.

DHR:dh  
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