

snowflake

A-1100
B 12/4
1701

December 3, 2001 10:21 AM

See attached

TO: Paul Wolfowitz
FROM: Donald Rumsfeld *DR*
SUBJECT: Potential Outcomes

Please get back to me within 48 hours with a list of things that could go wrong, a separate list of things that could go right, and what we ought to do about each.

The perfect is the enemy of the good. Please respond.

Thanks.

DHR:dh
120301-24

.....

Please respond by _____

692

2 Dec 01

/

U14761 02

SPS
12/6
G 12/6

MEMO TO: Secretary Rumsfeld

DATE: December 5, 2001

FROM: Paul Wolfowitz *PW*

SUBJECT: Lists

Don,

Here is a first cut at the two lists of surprises we should perhaps be anticipating. Actually, I've added a third "neutral" list. I'm sure many more will come to mind as we think about it.

Good Things

- Capture UBL
- Afghanistan results quickly come close to complete "victory"
- Saddam dies:
 - 1) replaced by a new thug; or
 - 2) revolutionary upheaval
- People take to the streets in Iran to support Khatami against **Khamanei/Rafsanjani**
- Collapse of North Korea
- Civil War in Cuba

Neutral Things

- We find conclusive evidence of a state sponsor of 9/11
- Iraqi move against the Kurds

Bad Things

- Afghanistan starts to turn bad next spring
- U.S. prisoners ("hostages") taken by Taliban or Al Qaida
- Military set-back, perhaps a Mogadishu scenario
- Civil war in Afghanistan: e.g., Dostam vs. Atta, or Northern Alliance vs. Pashtuns
- Terrorist Attacks in U.S., perhaps with anthrax, radiological or nuclear WMD
- **Cyber/infrastructure** attack
- Terrorist attack on oil fields
- Terrorist attack on a major ally – Europe, Japan or Persian Gulf
- Anthrax in Israel
- China-Taiwan crisis
- North Korea missile launch
- **Indo-Pak** war
- Russian move into Georgia