**MEMORANDUM** 

**TO:** President George W. Bush

**CC:** Secretary Colin Powell

Honorable George Tenet Honorable Condoleezza Rice

Gen. Hugh Shelton

**FROM:** Donald H. Rumsfeld

**DATE:** September 23, 2001

**SUBJECT:** 

On 9/21/01, Don Rumsfeld and George Tenet agreed to accelerate cooperation between the Department of Defense and the Intelligence community, to develop new actionable intelligence for the conduct of operation against terrorists, terrorist networks and nations and entities that harbor or accept terrorists across the globe.

Specifically, we agreed on:

1. An aggressive effort to gather information and actionable intelligence that will achieve the desired outcomes of the President's War on Terrorism; information on new types of targets on things DoD can do that will assist in the campaign. The information in the case of Afghanistan will very likely come from the Northern Alliance contacts and with the tribes in the south and/or from suggestions made by the Russians from their contacts.

Exploring targets and desired effects in countries where CIA's relationship
with local intelligence services either cannot or will not tackle the projects for
the U.S.

Certified As Unclassified January 9 2009 IAW EO 12958, as amended Chief, RDD, ESD, WHS 3. Seeking out actionable intelligence for targets and desired effects where DoD

capabilities can be helpful (whether regular forces, special forces or special

ops) where the country of interest would invite the U.S. in on a friendly basis -

if not a cooperative basis, at least a permissive basis - such as Columbia, the

Philippines, etc.

4. Same as number 3, except in situations where the country would not invite us

in, such as Somalia, Sudan, etc.

5. CIA establishing a cell to think through the full range of DoD's capabilities to

seek out targets, effects, or activities that could be helpful to the U.S. in it's

campaign against terrorism, given the new world situation; and

6. CIA will set up a cell to develop actionable information about the kinds of

activities that will achieve the desired effects of the President's campaign

against terrorism. The Agency will recognize the quite different threshold

CIA may have from DoD.

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